Message Mark Pandori [/O=THERANOS ORGANIZATION/OU=EXCHANGE ADMINISTRATIVE GROUP From: (FYDIBOHF23SPDLT)/CN=RECIPIENTS/CN=MARK PANDORI16D] Sent: 2/27/2014 2:13:22 AM Sunny Balwani [sbalwani@theranos.com] To: Subject: RE: FYI Okay, you read my mind. I was going to mention about how they do their inspections and how the team that comes in can be from various places—other corporate entities as well. Sounds very good. Mark From: Sunny Balwani Sent: Wednesday, February 26, 2014 6:12 PM To: Mark Pandori Subject: RE: FYI At some point. We are thinking about this, we have had concerns that the auditors may be from competitive labs and Peter has offered to make sure that doesn't happen and he personally could lead the inspection which will be kindda cool. From: Mark Pandori Sent: Wednesday, February 26, 2014 6:10 PM To: Sunny Balwani Subject: RE: FYI

Sunny,

Are we thinking of becoming accredited by CAP, eventually?

Mark

From: Sunny Balwani Sent: Wednesday, February 26, 2014 6:07 PM To: Adam Rosendorff; Mark Pandori; Langly Gee; Li Ding-Chiang; Hoda Alamdar Cc: Daniel Young; Brad Arington Subject: FYI
Adam/Mark.
Elizabeth met with Charles Roussel, CEO OF CAP, here in our office today on our broader collaboration efforts with them (their broader collaboration with us) over next few years. As shared in the past, we have excellent relationship with him.
He also reconfirmed our position on AAP and PT as discussed yesterday and as we have always known. We are going to be working with CAP closely over coming months to do some beneficial things which will be good for lab businesses everywhere and certainly for us.
Just an FYI.
Thanks.
Sunny.